

TWENTIETH

COMMENCEMENT CEREMONY

May 13, 2000

MGH Institute of Health Professions Twentieth Commencement Ceremony

Saturday, the thirteenth of May in the year Two Thousand

at one o'clock in the afternoon

The Quadrangle

Harvard Medical School

Boston, Massachusetts

History of the MGH Institute of Health Professions

The origins of the MGH Institute of Health Professions can be traced back to the 19th century when, in 1811, the Massachusetts General Hospital (MGH) was chartered as a teaching hospital with a commitment to patient care, education, and research. The MGH School of Nursing, established in 1873, carried the concept of education in a clinical setting well into the 1980's.

In the 1960's, Dr. John Hilton Knowles, then MGH General Director, first gave voice to the idea of state licensure of the MGH as an educational institution for health care professions. Dr. Charles Sanders, Knowles' successor, drove forward the idea of a degree program in a clinical setting along with Dr. Henry J. Mankin, a Trustee of the Institute and Chair of the Committee on Teaching and Education, and John E. Lawrence, Chair of the MGH Board of Trustees.

The heritage of the MGH and the MGH School of Nursing and the hospital's forward-thinking leadership facilitated the investigation of an educational program that would meet the changing social and professional demands of the health professions. The MGH recognized the need for master clinicians, leaders in the allied health care professions with an education that is formed by theory and simultaneous practice and based on a thorough understanding of specialized clinical practice, management of clinical services, and research.

In response to these changing demands, the MGH formed an Office of Educational Planning under the direction of Richard J. Olsen and in coordination with the existing educational programs at MGH to determine the specific needs for a degree-granting program. The dedication and commitment of literally hundreds of people involved in this key step eventually resulted in academic plans for eight programs.

The petition requesting degree-granting authority was submitted to the Massachusetts Board of Higher Education in 1975, and amendments to the MGH charter were filed with the Secretary of the Commonwealth. In 1977, the MGH received authority from the Commonwealth of Massachusetts to grant the Master of Science degree in the disciplines of Physical Therapy, Nursing, Speech Pathology, and Dietetics, and to grant the Bachelor of Science degree in the areas of Respiratory Therapy and Radiologic Technology. The MGH Trustees then formed the Education Division of the MGH, which eventually was renamed the MGH Institute of Health Professions in 1980.

Program Directors and faculty were appointed, curricula developed, and the first students were welcomed in 1980. The first graduating class of four Social Work students received certificates in 1981, and, in 1983, the first Master of Science degree was awarded to Bette Ann Harris, now Director of the Graduate Programs in Physical Therapy at the Institute.

The Institute continued to grow and evolve, and, in 1985, it was officially incorporated with its own Board of Trustees. The New England Association of Schools and Colleges, the regional higher education accrediting body, granted the Institute initial accreditation in 1985, followed by ten-year reaccreditation in 1990. The regular reaccreditation cycle occurred again this year with a self-study and site visit in preparation for a second ten-year reaccreditation now pending approval.

Physical facilities expanded from Ruth Sleeper Hall and Bartlett Hall to include faculty and administration offices at River Street, and then in 1992 the Institute moved in its entirety to the current accommodations at 101 Merrimac Street.

In 1998, the Institute celebrated the 20th anniversary of its founding, marked by a festive celebration and the Institute's one thousandth graduate. A formal clinical affiliation agreement was signed between the Institute and MGH, formalizing the primacy of that relationship and serving as a model for a similar agreement in 1999 with Spaulding Rehabilitation Hospital, the Institute's primary partner in clinical education in a non-acute care setting.

Over 1,200 alumnae/i worldwide are now serving in leadership positions in the health professions. A three-year-old Alumnae/i Association promotes a spirit of fellowship among alumnae/i and fosters a lifelong relationship between alumnae/i and the Institute.

The success of the Institute to date only hints at the hard work and determination that persists in the program development, teaching, and research at the Institute to continue meeting the changing needs in the education of health care professionals.

Today, five hundred students, over one thousand alumnae/i, and one hundred faculty and staff form the MGH Institute of Health Professions community of excellence in the education of health care professionals.

2000 Commencement Ceremony

PROCESSIONAL

Nancy M. Terres Faculty Marshal

WELCOME

Matina S. Horner Chair, Board of Trustees

INVESTITURE

Matina S. Horner Chair, Board of Trustees

> Ann W. Caldwell President

GREETINGS

James J. Mongan
President
Massachusetts General Hospital

COMMENCEMENT ADDRESS

"The Future Revolution in Health Care"
Regina E. Herzlinger
Nancy R. McPherson Professor of Business Administration
Harvard Business School

NANCY T. WATTS AWARD FOR EXCELLENCE IN TEACHING

Presented by Ann W. Caldwell

REBECCA COLVIN PRIZE

Presented by Ann W. Caldwell

CONFERRING OF DEGREES AND PRESENTATION OF HOODS AND DIPLOMAS

Ann W. Caldwell

President

Matina S. Horner Chair, Board of Trustees

Mary Carey Academic Dean

Amy Rutstein-Riley
Associate Director
Graduate Program in Clinical Investigation

Kevin P. Kearns
Director
Graduate Program in Communication Sciences and Disorders

Bette Ann Harris '83

Director

Graduate Programs in Physical Therapy

Arlene Lowenstein
Director
Graduate Program in Nursing

GREETINGS AND WELCOME FROM THE ALUMNAE/I ASSOCIATION

Michelle E. Freshman '97 NS

Vice President

MGH Institute of Health Professions Alumnae/i Association

RECESSIONAL

The audience is requested to remain in place until the academic procession has withdrawn.

Guests attending the Nursing Program Ceremony are invited to remain in the tent and move to seating closer to the platform.

Those attending the other program ceremonies can proceed directly to those designated locations.

Investiture

Ann W. Caldwell, President

Ann W. Caldwell is being installed today as the fourth President of the MGH Institute of Health Professions, having been appointed by the Board of Trustees in February. She had served as Interim President since October of 1997. President Caldwell's professional career has been devoted to excellence in education, with over twenty-five years of service in academic administration, institutional strategic planning, fundraising, teaching, and publishing.

Prior to joining the Institute, President Caldwell served as Vice President for Development at Brown University, the first woman to be named chief development officer of an Ivy League institution. She led Brown's largest fundraising campaign to date, raising \$534 million in five years.

In a ten-year tenure at Wheaton College as Vice President for Planning and Resources, she led Wheaton's first comprehensive campaign and served on the leadership team that planned for its transition to coeducation and developed the campus master plan. She later served as Associate Director of the Museum of Fine Arts in Boston. Her early professional experience included positions in communications at the Harvard Graduate School of Education and at Phillips Academy.

Often invited to speak on institutional planning and development issues at professional conferences and seminars, President Caldwell has also published several articles in professional books and journals. She also taught a course in nonprofit management at Radcliffe College.

In addition to her professional service, President Caldwell also volunteers her time and expertise as a director of the American Laryngological Voice Research and Education Foundation, a trustee of the John Hope Settlement House in Providence, Rhode Island, and with the Council for the Advancement and Support of Education. She was a founding member and president of Boston's largest network of fundraising professionals, Women in Development, and is listed among Who's Who in America and Who's Who of American Women.

President Caldwell and her husband, Bert Caldwell, live in East Greenwich, Rhode Island. They are the parents of two children, a son who is a law enforcement officer in Vermont and a daughter who is a teacher in Massachusetts.

Past Presidents and Provosts of the MGH Institute of Health Professions

| 1977-1979 | Nancy T. Watts |
|--------------|---------------------|
| 1979-1984 | Julian Haynes |
| 1984-1985 | J. Robert Buchanan |
| 1985-1987 | Stephen N. Collier |
| 1987-1988 | Alan M. Jette |
| 1988-1994 | Patrick E. McCarthy |
| 1994-1997 | Maureen W. Groër |
| 1997-present | Ann W. Caldwell |
| | |

Commencement Speaker

Regina E. Herzlinger, PhD

An internationally-recognized expert in management and health care, Regina E. Herzlinger, Ph.D., is the Nancy R. McPherson Professor of Business Administration at the Harvard Business School. Her scholarly work has included numerous articles and books including Consumer-Driven Health Care (San Francisco: Jossey-Bass, 2000), the award-winning bestseller Market-Driven Health Care (Paperback: Reading, Mass: Perseus, 1999), and Financial Accounting and Management Control of Nonprofit Organizations (Cincinnati: SouthWestern, 1994). She has recently published "Market-Driven, Focused Healthcare: The Role of Managers" in Frontiers of Management (January, 2000), a volume devoted to her research; "The Truth About Managed Care" in Journal of Health Politics, Policy and Law (October, 1999); "Protection of the Health Care Consumer: The 'Truth' Agency," (Washington, D.C.: Progressive Policy Institute, March, 1999); "The Managerial Revolution in the U.S. Health Care Sector: Lessons from the U.S. Economy" in Health Care Management Review, Summer 1998; and "What Doctors Can Learn From the Business World" in Hippocrates, July 1997.

Dr. Herzlinger is currently researching the transformation of the American health care industry and the managerial challenges in the nonprofit sector. Her research has been profiled in leading industry journals and business publications such as *Business Week*, *The Economist*, *Forbes*, and *Fortune*.

Three times recognized for excellence by the American College of Healthcare Executives and twice honored with the Thompson Book of the Year Award, Dr. Herzlinger is often an invited speaker at the conferences and annual meetings of large health care groups. In recognition of her work in nonprofit accounting and control, she was named the first CIMA Visiting Professor at the University of Edinburgh in December, 1999. Managed Healthcare named her as one of health care's top ten thinkers in 1999. A devoted teacher, Dr. Herzlinger has also been elected as one of the outstanding instructors of the MBA class at the Harvard Business School.

Dr. Herzlinger is a board member of a number of publicly held and nonprofit organizations including the Belmont Hill School. She serves on the board of editors for several health care and nonprofit journals such as *Financial Accounting and Management* and has been honored by many women's organizations including the Girl Scouts of the USA and the National Women's Economic Alliance.

A mother of two children, Dr. Herzlinger was the first woman to be tenured at the Harvard Business School. Her daughter, a Harvard College graduate, is now a student at the Cornell Medical School, and her son will be stationed in Korea as a U.S. Army Infantry Officer after graduating from Harvard College.

Regina Herzlinger received her Bachelor of Science degree from MIT and her doctorate from the Harvard Business School.

2000 Commencement

PROGRAM CEREMONIES

Graduate Program in Clinical Investigation

Faculty Room

Building A, First Floor

Graduate Program in Communication Sciences

and Disorders

Atrium

Tosteson Medical Education Center

Second Floor

Graduate Program in Nursing

The Quadrangle

Graduate Programs in Physical Therapy

Warren Alpert Courtyard

Guests are invited to join the graduates and faculty at a reception immediately following the program ceremony.

Graduate Program in Communication Sciences and Disorders

PROCESSIONAL Charles W. Haynes

Sharon Nellis McLean

Faculty Marshals

WELCOME Kevin P. Kearns

Director

GREETINGS Diana L. Scott

Trustee

"Teach Your Children"

Vocalists from the Class of 2000: Crosby, Stills, Nash, and Young Catherine Ouellette, Kara Schneit,

Joy Walsh, Kathleen Walsh,

Elaine Xenakis

Speaking on behalf of the Students Elizabeth Catherine Crawford '00

Speaking on behalf of the Faculty Robert E. Hillman

Professor

Julie Atwood Award for Excellence

IN COMMUNICATION SCIENCES

AND DISORDERS

Patti Renee Ducoff '00 Presented by Julie Atwood,

Professor

Award for Excellence in Clinical Supervision Kathleen C. Carlin, Clinical Instructor

Presented by Kevin P. Kearns

Adjunct Faculty Award for Excellence Glenn W. Bunting

Presented by Kevin P. Kearns

Presentation of Hoods

Student Introduction

Pamela E. Hook Assistant Professor

Hood Presentation Kevin P. Kearns

> Gregory L. Lof, Assistant Professor

Gift Presentation Lesley A. Maxwell

Clinical Assistant Professor

CLOSING REMARKS Sarah Rozehnal Ward '95

RECESSIONAL

The audience is requested to remain in place until the academic procession has withdrawn.

Graduate Program in Nursing

Processional Elizabeth Blackington

Karen Anne Wolf
Faculty Marshals

Welcome Carol L. Picard

Associate Director, Advanced Practice

Greetings E. Lorraine Baugh

Trustee

Speaking on behalf of the Faculty Emily Chandler

Assistant Professor

Speaking on behalf of the Students Sara Elizabeth Dolan '00

Amanda Rose Triant '00

Alumnae/I Association Greetings Annabel D. Edwards '86

Excellence in Clinical Nursing Patricia Currier Flanagan '00

Practice Award Kristen Marie Rivard '00

Presented by Arlene Lowenstein

Director, Graduate Program in Nursing

Presentation of Hoods Jean Steel

Professor

RECOGNITION OF POST-MASTER'S STUDENTS Arlene Lowenstein

CLOSING REMARKS Arlene Lowenstein

RECESSIONAL

The audience is requested to remain in place until the academic procession has withdrawn.

Graduate Programs in Physical Therapy

PROCESSIONAL

Lisa J. Cohen Colleen M. Kigin Faculty Marshals

WELCOME

Bette Ann Harris '83

Director

GREETINGS

Winfred W. Williams, Jr.

Trustee

Speaking on behalf of the Faculty

Bette Ann Harris '83

Director, Graduate Programs in

Physical Therapy Leslie G. Portney

Director, Professional Program

in Physical Therapy

Speaking on behalf of the Students

Lori A. Daley '00

Post-Professional Program Richard M. Curley '00 Professional Program

ALUMNAE/I ASSOCIATION GREETINGS

Caroline Lieberman '97

Marjorie K. Ionta Award for

CLINICAL EXCELLENCE

Ya-Ling Lai

Sarah Lynn Clancy '00 Gina Marie DeGeorge '00 Presented by Mary P. Watkins Clinical Associate Professor

Adams Fellow Award

Laura Plummer

Alysia Elizabeth Larson '00 Presented by Mary P. Watkins

MARY MANKIN PRIZE

Dhara H. Kothari '00

Presented by Bette Ann Harris

Presentation of Hoods

Academic and Thesis Advisors

RECESSIONAL

The audience is requested to remain in place until the academic procession has withdrawn.

2000 Commencement Ceremony Degree Candidates

MASTER OF SCIENCE IN CLINICAL INVESTIGATION*

Patricia S. Cacaud Vanessa Fuchs Laura Marie Koller

MASTER OF SCIENCE IN SPEECH-LANGUAGE PATHOLOGY*

Andrea Caroline Albanese Elizabeth Lee Allen Alyson Beth Antine Maura Eileen Babbitt Alexis Noelle Bailey Courtney Lynn Beckerman Shannon M. Brooks Stacey Ann Busboom Julie Kathleen Connor Elizabeth Catherine Crawford Aimee Marie DeLuca Patti Renee Ducoff Nina Danielle Filibert Antigone Anne Gianareles Luba Grosman Elizabeth Ann Hayward Kathryn A. Hess Susan Murdaugh MacMillan Karen Margaret Maurer Pamela J. McDonald Kerrie Ann Molloy Susan Jane Gardner North Danuza Nunn Catherine Aimee Ouellette Rachel Ann Rowe Kara Michelle Schneit Melissa Jean Scott Courtney Charters Thurston Soultana Tsavalakoglou Kathleen Margaret Walsh Joy Bleecker Walsh Judith L. Werner Elaine Xenakis

^{*}Completion of degree requirements anticipated by September 2000.

2000 Commencement Ceremony Degree Candidates

MASTER OF SCIENCE IN NURSING

Christine L. Beck Hallie Eden Bieber Christopher A. Bilodeau Ronald Dana Borans* Karen Lee Borden Krista Suzanne Chavez Peltz Elizabeth N. Clarkt Cristina Falcione Collins Tracee Michelle Cook Lassalete Goncalves Costa Elizabeth Lockwood Crary Laurie Meredith Davignon Erica A. Dee Christine M. Delano Sara Elizabeth Dolan Drew Dunbar Andrew A. Dwyer Patricia Currier Flanagan Danielle Aimée Friedman* Natalie Ludin Getty Alexander Mark Gleason Susanne Goddard Susan Gregoire Angela Sue Hall Leslie Mills Holland Amy S.L. Hsi Sarah Ann Hubka Yanny Y. Kavanagh† Sarah Kressy Ji Yung Lee Cynthia Carroll MacLachlan Brenda I. Mahnken Jennifer N. Mehigan

Greg Randall Mercer Amy Marie Miklich Grace Elizabeth Moore Marcia Elaine Nelson-Vancini* Margaret A. O'Callaghan Emma Katherine O'Keefe Julie A. Piotrowski Luciann Poulopoulos Karen Lynn Preble Stacy Jill Rappoport Kristen Marie Rivard Judi Rae Robichaud David Dane Ryer* Melinda Salkin Jeremy Charles Schall† Kathleen M. Shubitowski Amy C.L. Simons Christine Marie Sotir Mariah McMahon Stanton Christine M. Staples Leslie Ann Stefanowicz‡ Emily A. Stembridge Rhonda Lee Tortis Amanda Rose Triant Ann Mooney Trilla Victor Arnold Tsveybel Joy Anne Watters Lisa M. Weiner Dawn N. Weinstein Heather Whitaker Iris C. Wong Leana F. Yee

Michelle Yurof

†Completed degree requirements in January 2000. *Completion of degree requirements anticipated by September 2000. ‡Completion of degree requirements anticipated by January 2001.

2000 Commencement Ceremony Degree Candidates

MASTER OF SCIENCE IN PHYSICAL THERAPY

Post-Professional Program in Physical Therapy

Janet Callahan†
Romy Hing-Kwan Chan
Karen Ann Clark
Beth Ann Currier
Lori A. Daley†
Lisa Emmett Doyle
Glenn J. English†

Dhara H. Kothari Maria Pia Murphy* Francis William O'Kane† Theresa Marie Pitino Priti V. Prabhu Stacey L. Heuser Raybuck Gül Tokcan

Professional Program in Physical Therapy*

Elizabeth Aufiero Lea Caroline Bevill Katherine L. Breen Wallace Edward Carroll Elizabeth W. Chau Maureen Marie Clancy Sarah Lynn Clancy Joseph F. Coffin Christina Copanos Richard M. Curley Gina Marie DeGeorge Susan Jennifer DeMaggio Karen M. DeSimone Sharon Lee Dockham Jessica L. Douglas Yevgeny Fedosenko Michelle Lynne Ferretti

Jessica Judith Giamberardino Tracy Reid Hofmann Karin Joy Iandoli Julie Caroline Knight Alysia Elizabeth Larson Kelly K. Macauley Michelle Sandra Margulies Carrie Janet McCracken Stephen A. Molis Christopher Athanasios Nanos Amy Lynne Swartz Kelley Kristin Sweeney Kristin Elizabeth Terkelsen Christopher J. Tolos William R. Waddell Charles Philip Williams

†Completed degree requirements in January 2000.

^{*}Completion of degree requirements anticipated by September 2000.

Awards and Honors

NANCY T. WATTS AWARD FOR EXCELLENCE IN TEACHING

In 1989, the Institute established an Award for Excellence in Teaching to recognize individual faculty members for outstanding achievement in teaching. Professor Emerita Nancy T. Watts was the first recipient of the award, and in 1996 the award was renamed in her honor. The award honors a distinguished Institute faculty member who exhibits creativity in teaching methods, has demonstrated ability to mentor faculty and students, and is recognized by faculty colleagues as outstanding in the field of teaching. The recipient of the award will be announced at the Commencement Ceremony.

Past Recipients of the Award for Excellence in Teaching

| 1989 | Nancy T. Watts |
|------|--------------------------|
| 1990 | Sylvia D. Paige |
| 1991 | Barbara F. Willson |
| 1992 | Daniel A. Dyrek |
| 1993 | Michael D. Smith |
| 1994 | James M. Hodgson |
| 1995 | Patrice K. Nicholas |
| 1996 | No award given |
| 1997 | Carol H. Kammer |
| 1998 | Janice Bell Meisenhelder |
| 1999 | Inge B. Corless |
| | |

REBECCA COLVIN PRIZE

The Rebecca Colvin Prize was established in 1996 by Regina and George Herzlinger to commemorate the life of Rebecca Colvin. The prize is awarded annually to a student in the Nursing Program in recognition of the development of an exceptional scholarly project. Exceptional writing and scholarly integration of theory and research, as well as application to advanced practice nursing, will be recognized. The four criteria used in the selection include originality, contribution to advanced practice nursing, quality, and scholarly value. This year the Rebecca Colvin Prize is awarded to Christine M. Staples for her scholarly project entitled "Life Review with Nursing Home Residents: A Guide for Gerontological Nurse Practitioners." Dr. Barbara Willson served as faculty advisor.

JULIE ATWOOD AWARD FOR EXCELLENCE IN COMMUNICATION SCIENCES AND DISORDERS

The Julie Atwood Award was established in 1997 in honor of Julie Atwood, former Director of the Speech-Language Pathology Department at Massachusetts General Hospital and Professor at the Institute since its inception. The award is given to a graduating student in the Communication Sciences and Disorders Program who possesses a strong base of academic knowledge, applies theory to the delivery of clinical service in an exemplary manner, and demonstrates the highest values and ethics, the ability to apply research findings to clinical practice, and the potential for professional excellence and leadership. This year's recipient of the Julie Atwood Award is Patti Renee Ducoff.

THE GRADUATE PROGRAM IN COMMUNICATION SCIENCES AND DISORDERS ADJUNCT FACULTY AWARD FOR EXCELLENCE

This award honors a distinguished adjunct faculty member in the Graduate Program in Communication Sciences and Disorders who presents material in a highly effective manner, fosters an atmosphere of individual inquiry, uses class time efficiently, welcomes discussion and expression of diverse points of view, and is highly effective in teaching his or her course. The recipient of the award is **Glenn W. Bunting**.

THE GRADUATE PROGRAM IN COMMUNICATION SCIENCES AND DISORDERS AWARD FOR EXCELLENCE IN CLINICAL SUPERVISION

This award honors a distingushed clinical supervisor who continuously excels in displaying knowledge regarding areas of expertise, techniques and methodology, communicates theoretical and philosophical views clearly, allows the opportunity for student clinicians to develop independent style and technique, presents as an appropriate role model, is easily approachable and supportive of student clinicians, and uses constructive criticism effectively to support the growth and development of the clinician. This year the award is given to **Kathleen C. Carlin**, Clinical Instructor.

EXCELLENCE IN CLINICAL NURSING PRACTICE AWARD

The Award for Excellence in Clinical Nursing Practice was established in 1989 by the nursing faculty. This award is given annually to a student in the Nursing Program who has been selected by the faculty and who has met several professional and personal criteria, including documented evidence of clinical judgment and caring and demonstrated initiative and leadership in practice. The recipient must demonstrate respect and empathy for others, enthusiasm, and intellectual curiosity, and be perceived as articulate, conscientious, and patient. The recipients of the Excellence in Clinical Nursing Practice Award this year are Patricia Currier Flanagan and Kristen Marie Rivard.

MARIORIE K. IONTA AWARD FOR CLINICAL EXCELLENCE

The Ionta Award is named in honor of Professor Emerita Marjorie K. Ionta, who was Chief Physical Therapist in the Department of Rehabilitation Medicine at Massachusetts General Hospital from 1958 to 1981. The award is presented to individuals in the Graduate Programs in Physical Therapy who have demonstrated growth and a consistent, excellent performance coupled with outstanding humanistic qualities. This year the Ionta Award is given to Ya-Ling Lai from the Post-Professional Program and Sarah Lynn Clancy and Gina Marie DeGeorge from the Professional Program.

ADAMS FELLOW AWARDS

The Adams Fund, created by Barbara Adams was established to offer financial support for graduate education for physical therapists at the Institute. The Adams Fellow Award is given to students in the Graduate Programs in Physical Therapy who show evidence of leadership abilities, service to the profession, and the potential to make a significant contribution as a clinical scholar. This year's recipients of the Adams Fellow Award are Laura Plummer from the Post-Professional Program and Alysia Elizabeth Larson from the Professional Program.

MARY MANKIN PRIZE

The Mary Mankin Prize is awarded to the student in the Post-Professional Physical Therapy Program who is judged by the faculty to have the most outstanding master's thesis for the year. The prize was established in 1992 by Institute Trustee Henry J. Mankin and his wife Carole in memory of Dr. Mankin's mother. This year the Mary Mankin Prize is awarded to **Dhara H. Kothari**. Her thesis is entitled "Comparison of Functional Recovery in Children with Brain Injury to a Normative Model."

Degrees Awarded Since May 1999

Degrees Awarded on September 24, 1999

MASTER OF SCIENCE IN CLINICAL INVESTIGATION

Musetta Yeewan Leung Colleen M. McMahon Heather Marie Murphy

MASTER OF SCIENCE IN NURSING

Jennifer H. Derkazarian Ann Marie Fredericks Maureen Therese McKay Heather Alison Young

MASTER OF SCIENCE IN PHYSICAL THERAPY

Post-Professional Program Audrey J. Galli Roya Ghazinouri Michelle Jenise Madden Ghazi Ali Sarhan

Professional Program Allison I. Allmendinger Jeffrey Alan Bevill Christina Winsor Donovan Sherie M. Edwards Nomia Briones Elliott Karen Ann Fopp Danielle Lisa French Rosemarie Gagnon Jeffrey Alan Gopen Paul David Kasper Barbara Kloppenburg Christine J. Malloy Melissa Dawn Mandel Michele Ann Menzel Lisa Marie Mohan Kristen Elizabeth Newquist James Joseph Nolan

Adrienne R. Raker Christopher Colin Ramsey Debbie A. Rawson Kimberly Leavitt Ray Lisa Marie Scialla-Griggs Shannon Marie Sprague Meredith M. Stephens Robin Leary Taylor Lynn A. White

MASTER OF SCIENCE IN SPEECH-LANGUAGE PATHOLOGY

Carla Suzanne Eigen Erin Eilene Flynn Iean Catherine Funk Stacie Anne Goldberg Alana Jane Hennessey Jenniffer L. Allen Lee Anne Briggs Dorothy A. Callahan Marie Alison Carpenter Tara Lynn Cojerian Kimberly Elise DiNaro Christopher Paul Doherty Christine Rene Doyle Corrie Allison Kapinos Amy J. McHugh Kathleen A. Mortimer Melissa A. Plant Hillary Wynn Robbin Carla Michele Ryder Amy Louise Scully Susan E. Simeone Laurie Ann Sippel Nadine Yvonne Smith Stephanie Ann Trufant Nikol Lynn Virgil Kristin L. Wiklund

Degrees Awarded on January 28, 2000

MASTER OF SCIENCE IN NURSING

Elizabeth N. Clark Yanny Y. Kavanagh Lindsey Quirk Jeremy Charles Schall

MASTER OF SCIENCE IN PHYSICAL THERAPY

Post-Professional Program
Janet Callahan
Lori A. Daley
Glenn J. English
Elizabeth M. Falcone
Penelope Ann Herbert
Anne McCarthy Jacobson
Francis William O'Kane
Mari Lynn Onoyama-Ball
Diane Zydlewski

Professional Program
Susan Michelle Robinson

MASTER OF SCIENCE IN SPEECH-LANGUAGE PATHOLOGY

Michelle A. Guild

Certificates of Advanced Study Awarded in 1999-2000

ADVANCED PRACTICE NURSING IN PRIMARY CARE OF ADULTS

Ann Tamule Patricia Shea-Fryzel

CARDIOPULMONARY PHYSICAL THERAPY

Cynthia Smestad

MGH Institute of Health Professions

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> Laure A. Morris Director of External Relations

Kenneth E. Ward Chief Information Officer and Director of Administrative Services

Faculty of the MGH Institute of Health Professions

Mary Carey, PhD, Professor and Academic Dean

Graduate Program in Clinical Investigation

Cheryl A. Cahill, PhD, Amelia Peabody Professor in Nursing Research

David E. Krebs, PhD, PT, Professor

Amy Rutstein-Riley, MPH, Associate Director and Instructor

Graduate Program in Communication Sciences and Disorders

Stacey P. Albren, MS, CCC-SLP, Clinical Instructor

Denise Ambrosi, MS, CCC-SLP, Clinical Instructor

Jean E. Ashland, PhD, Clinical Assistant Professor

Julie Atwood, MEd, CCC-SLP, Professor

Kathleen C. Carlin, MEd, CCC-SLP, Clinical Instructor

Lynne A. Davis, PhD, CCC-AUD, Assistant Professor

Charles W. Haynes, EdD, CCC-SLP, Assistant Professor

Robert E. Hillman, PhD, CCC-SLP, Professor

Pamela E. Hook, PhD, Assistant Professor

Kevin P. Kearns, PhD, Professor and Director

Gregory L. Lof, PhD, CCC-SLP, Assistant Professor and Coordinator of Academic Programming and Advising

Lesley A. Maxwell, MS, CCC-SLP, Clinical Assistant Professor, Director of the Language Laboratory, and Coordinator of Clinical Education

Sharon Nellis McLean, MS, CCC-SLP, Clinical Instructor

Howard C. Shane, PhD, CCC-SLP, Professor

Kenneth N. Stevens, ScD, Professor

Carmen Vega-Barachowitz, MS, CCC-SLP, Clinical Instructor

Katherine Verdolini, PhD, CCC-SLP, Associate Professor

Sharon Weiss-Kapp, MEd, CCC-SLP, Clinical Instructor

Graduate Programs in Physical Therapy

Marianne Beninato, PhD, PT, Assistant Professor

Joanne M. Brooks, MPH, PT, OCS, Clinical Assistant Professor

Russell B. Butler, MD, Associate Professor

Lisa J. Cohen, MS, PT, OCS, Clinical Instructor

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Kathleen Grimes, MS, PT, CCS, Clinical Assistant Professor

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Professor and Director

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Aimee B. Klein, MS, PT, OCS, Clinical Assistant Professor

Mary S. Knab, MS, PT, Clinical Assistant

Professor and Academic Coordinator of Clinical
Education

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Leroy S. Lavine, MD, Professor

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Chris Alexander McGibbon, PhD, Assistant Professor

Theresa Hoskins Michel, MS, PT, CCS, Clinical Associate Professor

Leslie G. Portney, PhD, PT, Associate Professor, Associate Director, and Director of the Professional Program

Michael S. Puniello, MS, PT, OCS, Clinical Instructor

Linda A. Steiner, MS, PT, OCS, Clinical Assistant Professor

- Michael G. Sullivan, MBA, PT, Clinical Assistant Professor
- Patricia E. Sullivan, PhD, PT, Associate Professor
- Mary P. Watkins, MS, PT, Clinical Associate Professor and Coordinator of Post-Professional Curriculum
- Cynthia Coffin Zadai, MS, PT, CCS, Assistant Professor

Graduate Program in Nursing

- Linda C. Andrist, PhD, RNC, Associate Professor
- Elizabeth Blackington, MSN, RN, Clinical Assistant Professor
- Christine Bridges, DNSc, Clinical Assistant
 Professor
- Cheryl A. Cahill, PhD, Amelia Peabody Professor in Nursing Research
- Emily Chandler, PhD, MS, MDiv, RN, Assistant Professor
- Inge B. Corless, PhD, RN, Professor
- Deborah D'Avolio, RN, MS, Clinical Assistant Professor
- Marianne Ditomassi, RN, MSN, MBA, Clinical Assistant Professor
- Jeanne Prisbylla Dolan, MSN, RN, Clinical Instructor
- Jeanette Ives Erickson, MS, RN, Clinical
 Assistant Professor
- Joan Fitzmaurice, RN, PhD, FAAN, Associate Professor
- Veronica Kane, MS, RN, Clinical Assistant Professor
- Linda A. Leslie, MS, RN, Clinical Assistant Professor
- Arlene Lowenstein, RN, PhD, Professor and Director
- Talli Craig McCormick, MSN, GNP, Clinical Instructor

- Janice Bell Meisenhelder, DNSc, RN, Associate Professor
- Roxanne Mihal, RN, MSN, Clinical Instructor Patrice Kenneally Nicholas, DNSc, RN, CS, Associate Professor
- Hollie T. Noveletsky-Rosenthal, PhD, RNC, Assistant Professor
- Alexandra Paul-Simon, PhD, RN, Assistant Professor, Associate Director, Generalist Level, and Academic Coordinator for Clinical Education
- Carol L. Picard, PhD, RN, Associate Professor, Associate Director, Advanced Practice and Director of the RN Program
- Kathleen H. Solomon, MS, RN, NP, Clinical Instructor
- Jean E. Steel, PhD, RN, FAAN, Professor
- Nancy M. Terres, MS, RNC, Assistant Professor
- Carolyn B. Tolman, MSN, Clinical Instructor
- JoAnn T. Trybulski, MSN, RN, CS, Clinical Assistant Professor
- John G. Twomey, Jr., PhD, RN, CS, Assistant Professor
- Elene Viscosi, RN, MSN, Clinical Instructor
- Deborah Washington, RN, MSN, Clinical Instructor
- Barbara K. Willson, PhD, RNC, Assistant Professor
- Christine M. Wilson, PhD, RN, CS, Assistant Professor
- Karen Anne Wolf, PhD, RN, CS Clinical Associate Professor
- Elaine W. Young, PhD, RN, Associate Professor

This list reflects faculty appointments and titles as of April 30, 2000.

Academic Regalia

Academic regalia is a unique academic custom that began in the Middle Ages when scholars at European universities wore hoods and gowns as their customary daily attire. The distinctive gowns, caps and hoods were designed to represent various trades and professions and to reflect the different levels of education. Bachelors of Arts were apprentices; Masters of Arts were teachers; and Doctors were teachers who had completed post-graduate studies. The regalia worn in academic ceremonies in modern day America is derived primarily from the gowns worn at Oxford University.

The Master's gowns are set apart by pleated front panels and an oblong sleeve that falls below the knee. The sleeve is squared at the end into which a semi-circle is cut. The Doctor's gowns are more elaborate with velvet panels down the front and around the neck with three velvet stripes running across the bell-shaped sleeves. The variety of styles and colors seen in the procession reflects a university's own distinguishing custom for its doctoral robes. Other symbolic characteristics are sometimes worn on the gown, such as ribbons or cords, to symbolize honors such as Phi Beta Kappa.

The square mortar board caps are worn by all levels of degree candidates and recipients. The soft, beret-style cap is sometimes worn by Doctors. The tassels worn on both mortar boards and berets are sometimes color-coded by the major field of learning but may be black for any degree. The gold metallic thread tassel is reserved for doctors and /or the governing officials of institutions. Candidates for graduation wear the tassel on the right side, changing it to the left side when the degree is conferred.

The most distinctive characteristics in academic regalia are found on the hood, an ornamental and symbolic article draped over the shoulders and back which connotes the level of degree, the field of study and the degree-granting institution. The size of the hood and width of velvet trimming conveys level of degree. The color of the velvet border identifies the field of study. Listed below are some of the colors represented in the academic procession today:

| Communication Sciences and Disorders | Gray |
|--------------------------------------|---------------|
| Education | Light Blue |
| Medicine | Green |
| Nursing | Apricot |
| Philosophy (Ph.D.) | Dark Blue |
| Physical Therapy (post-professional) | Yellow |
| Physical Therapy | Teal |
| Public Health | Salmon Pink |
| Science | Golden Yellow |
| Social Work | Citron |

The silk lining of the hood denotes the colors of the institution granting the highest degree earned by that individual. Hoods for the MGH Institute of Health Professions are lined in blue and white.

Acknowledgements

COMMENCEMENT COMMITTEE

Hannah S. Potter, Chair
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Debra L. Fox
Julie A. Kaberry
Lou H. Mitchell
Laure A. Morris
Marcela D. Perez
Carol L. Picard
Leslie G. Portney
Sandra L. Sumner

FACULTY MARSHALS

Nancy M. Terres Grand Marshal

Graduate Program in Clinical Investigation
Delia Y. Wolf

Graduate Program in Communication Sciences and Disorders
Charles W. Haynes
Sharon Nellis McLean

Graduate Program in Nursing Elizabeth Blackington Karen Anne Wolf

Graduate Programs in Physical Therapy
Aimee B. Klein
Leslie G. Portney

The MGH Institute of Health Professions gratefully acknowledges the use of the Harvard Medical School campus and facilities and the assistance of its staff with the arrangements for the Commencement festivities.

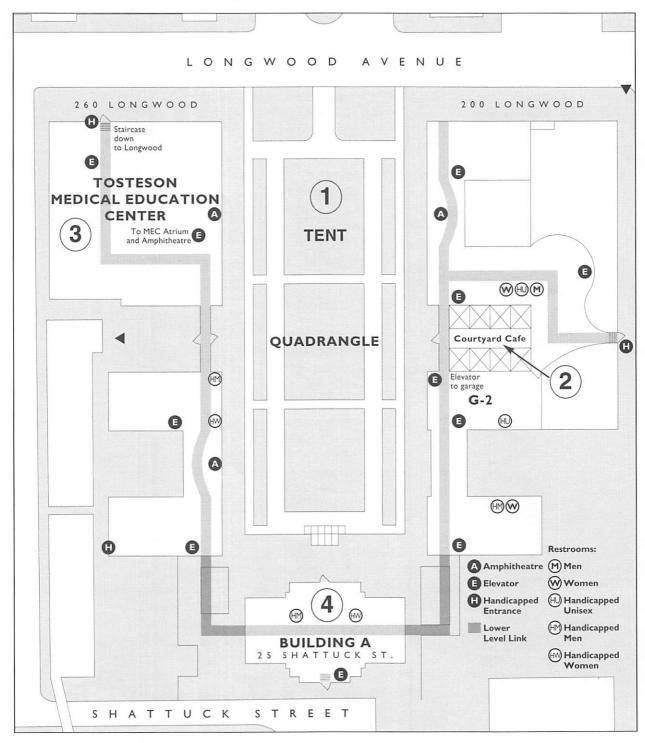
The Institute also acknowledges with thanks the participation of the administration, staff, and students who contributed their ideas, time, and energy to ensure the success of the Commencement events.

The Graduate Program in Communication Sciences and Disorders wishes to extend special thanks to Mr. Jacob Shapiro for the music in the program ceremony and to Mr. Raymond J. Castano for accompanying the student vocalists.

The Graduate Programs in Physical Therapy extend their thanks to Sergio Brandão for the program ceremony music.

Design and printing of the program booklets is by Harvard Printing and Publications Services.

Locations of Program Ceremonies



- ① Commencement Ceremony Nursing Program Ceremony
- 3 Communication Sciences and Disorders Program Ceremony
- 2 Physical Therapy Programs Ceremony
- 4 Clinical Investigation Program Ceremony